ltem	<b>2018</b> Item Text	Percent Positive %	Strongly Agree/ Very Good/ Very Satisfied %	Agree/ Good/ Satisfied %	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied %	Disagree/ Poor/ Dissatisfi ed %	Strongly Disagree/ Very Poor/ Very Dissatisfied %	Percent Negative %	Strongly Agree/ Very Good/ Very Satisfied N	Agree/ Good/ Satisfied N	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied N	Disagree/ Poor/ Dissatisfied N	Strongly Disagree/ Very Poor/ Very Dissatisfied N	Item Response Total** N	Do Not Know/ No Basis to Judge N
1	*I am given a real opportunity to improve	76	76	70	70	70	70	70							
	my skills in my organization.	64.4%	21.5%	42.9%	16.1%	12.2%	7.4%	19.5%	189	361	137	102	58	847	N/A
2	I have enough information to do my job well.	70.6%	21.1%	49.6%	12.4%	12.4%	4.6%	16.9%	188	419	105	104	38	854	N/A
3	I feel encouraged to come up with new and better ways of doing things.	48.3%	17.0%	31.3%	17.2%	20.5%	14.0%	34.5%	156	267	146	173	113	855	N/A
4	My work gives me a feeling of personal accomplishment.	77.5%	34.2%	43.3%	11.9%	7.1%	3.5%	10.7%	304	363	98	59	30	854	N/A
5	I like the kind of work I do.	85.7%	42.4%	43.3%	9.0%	3.7%	1.5%	5.3%	372	365	74	30	13	854	N/A
6	I know what is expected of me on the job.	81.3%	32.6%	48.7%	9.2%	6.1%	3.4%	9.5%	289	408	76	50	28	851	N/A
7	When needed I am willing to put in the extra effort to get a job done.	96.8%	68.8%	28.0%	2.0%	0.5%	0.8%	1.3%	591	234	17	4	6	852	N/A
8	I am constantly looking for ways to do my job better.	87.2%	45.5%	41.7%	10.5%	1.4%	0.9%	2.3%	397	351	87	12	7	854	
9	I have sufficient resources (for example, people, materials, budget) to get my job done.														
10		32.3%	8.0%	24.3%	12.0%	24.3%	31.3%	55.7%	71	207	99	198	274	849	1
10	*My workload is reasonable.	56.8%	12.1%	44.7%	13.6%	16.6%	12.9%	29.6%	114	386	111	138	105	854	1

11	*My talents are used well in the workplace.	64.1%	19.3%	44.8%	13.8%	14.0%	8.1%	22.1%	172	375	114	116	65	842	4
12	*I know how my work relates to the agency's goals.	89.2%	38.3%	50.9%	6.0%	2.5%	2.3%	4.8%	336	427	50	21	19	853	2
13	The work I do is important.	83.270	38.370	30.576	0.076	2.370	2.570	4.070	330	427	30		13	833	
		91.8%	57.6%	34.3%	5.6%	1.8%	0.8%	2.6%	495	291	46	14	7	853	2
14	Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.	71.2%	26.6%	44.6%	11.6%	11.5%	5.7%	17.2%	233	374	99	96	47	849	6
15	My performance appraisal is a fair														
	reflection of my performance.	72.5%	27.0%	45.5%	13.4%	8.4%	5.7%	14.1%	239	381	108	64	44	836	20
16	I am held accountable for achieving results.	84.7%	31.3%	53.5%	10.6%	3.6%	1.0%	4.6%	274	450	85	31	8	848	6
17	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.		28.1%	33.4%	19.8%	9.3%	9.5%	18.7%	232	264	152	71	72	791	66
18	My training needs are assessed.	38.2%	9.7%	28.5%	25.9%	21.5%	14.4%	36.0%	87	238	215	175	120	835	20
19	In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).		26.1%	41.8%	14.4%	9.9%	7.7%	17.6%	224	346	117	77	57	821	36
20	*The people I work with cooperate to get the job done.	82.2%	39.7%	42.6%	9.8%	5.3%	2.7%	8.0%	355	357	80	43	21	856	
21	My work unit is able to recruit people with the right skills.	41.9%	11.6%	30.3%	20.5%	16.7%	21.0%	37.7%	103	248	161	129	162	803	52
22	Promotions in my work unit are based on merit.														
		46.1%	15.0%	31.2%	26.0%	13.4%	14.4%	27.8%	127	248	198	99	105	777	71

23	In my work unit, steps are taken to deal with a poor performer who cannot or will														
	not improve.	35.1%	7.7%	27.4%	29.3%	18.2%	17.5%	35.7%	61	199	210	126	118	714	134
24	*In my work unit, differences in														
	performance are recognized in a meaningful way.														
25		37.7%	8.6%	29.0%	26.0%	20.3%	16.1%	36.3%	75	237	203	155	119	789	65
25	Awards in my work unit depend on how well employees perform their jobs.	49.2%	13.2%	36.0%	23.2%	14.4%	13.1%	27.6%	110	286	175	109	94	774	81
26	Employees in my work unit share job knowledge with each other.	82.7%	41.3%	41.4%	10.9%	3.3%	3.1%	6.4%	359	348	88	28	25	848	7
27	The skill level in my work unit has improved in the past year.	56.2%	20.8%	35.4%	29.8%	8.4%	5.6%	14.0%	177	280	229	66	43	795	60
28	How would you rate the overall quality of work done by your work unit?	92.0%	56.2%	35.8%	6.5%	0.6%	0.9%	1.5%	495	296	53	5	7		
29	*My work unit has the job-relevant knowledge and skills necessary to														,
	accomplish organizational goals.	87.3%	41.1%	46.1%	8.7%	2.6%	1.4%	4.1%	362	382	70	21	12	847	9
30	Employees have a feeling of personal empowerment with respect to work processes.														
		34.4%	9.1%	25.2%	21.2%	21.6%	22.8%	44.4%	80	208	170	172	193	823	26
31	Employees are recognized for providing high quality products and services.	51.5%	13.6%	37.9%	20.8%	16.0%	11.7%	27.7%	123	322	171	128	93	837	15
32	Creativity and innovation are rewarded.	31.4%	10.1%	21.3%	28.2%	21.7%	18.8%	40.5%	89	180	227	172	147	815	31
33	Pay raises depend on how well employees perform their jobs.	26.3%	6.6%	19.7%	29.4%	23.9%	20.4%	44.3%	56	164	230	186	157		
34	Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	20.378	0.070	13.776	23.470	23.370	20.470	44.370	30	101	230	130	137	733	34
		54.5%	14.1%	40.4%	24.8%	10.8%	10.0%	20.7%	117	317	192	80	75	781	66

35	Employees are protected from health and safety hazards on the job.	67.6%	19.0%	48.7%	17.9%	9.4%	5.1%	14.5%	165	396	145	75	42	823	27
36	My organization has prepared employees for potential security threats.	71.3%	18.0%	53.3%	16.2%	7.1%	5.5%	12.5%	158	434	134	60	45	831	15
37	Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.	50.8%	16.6%	34.2%	19.1%	11.8%	18.3%	30.1%	139	269	147				51
38	Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	68.7%	24.0%	44.7%	18.5%	6.4%	6.4%	12.8%	184	330	137	48	46	745	98
39	My agency is successful at accomplishing its mission.	69.3%	24.0%	45.3%	16.7%	8.4%	5.6%	14.0%	204	373	142				13
40	*I recommend my organization as a good place to work.	60.6%	21.6%	39.0%	17.7%	13.1%	8.6%	21.7%	188	330	147				N/A
41	*I believe the results of this survey will be used to make my agency a better place to work.	31.9%	12.0%	19.9%	20.1%	20.6%	27.4%	47.9%	98	157	154	154	212	775	74
42	My supervisor supports my need to balance work and other life issues.	85.3%	49.2%	36.1%	7.3%	2.4%	5.0%	7.4%	429	291	59	20		839	5
43	My supervisor provides me with opportunities to demonstrate my leadership skills.	67.0%	32.6%	34.3%	17.7%	8.5%	6.8%	15.3%	286	285	143	69	53	836	6
44	Discussions with my supervisor about my performance are worthwhile.	70.6%	32.2%	38.3%	15.3%	6.5%	7.6%	14.1%	282	311	120	49		822	20

45	My supervisor is committed to a workforce representative of all segments of society.														
		75.0%	39.5%	35.4%	16.8%	2.5%	5.7%	8.2%	313	261	119	18	41	752	86
46	My supervisor provides me with														
	constructive suggestions to improve my														
	job performance.	71.5%	31.9%	39.5%	14.9%	6.6%	7.0%	13.6%	282	326	121	52	55	836	7
47	Supervisors in my work unit support														
	employee development.	69.7%	32.7%	37.0%	16.0%	7.1%	7.2%	14.3%	284	301	124	55	55	819	23
48	My supervisor listens to what I have to say.														
		81.9%	46.8%	35.1%	8.9%	5.4%	3.8%	9.2%	408	288	73	42	31	842	N/A
49	My supervisor treats me with respect.														
		86.9%	52.2%	34.7%	6.5%	3.1%	3.4%	6.5%	451	284	54	25	27	841	. N/A
50	In the last six months, my supervisor has														
	talked with me about my performance.														
		80.4%	38.3%	42.1%	9.5%	7.1%	3.0%	10.1%	334	347	78	58	24	841	. N/A
51	I have trust and confidence in my														
	supervisor.	76.3%	43.4%	32.9%	12.3%	5.3%	6.0%	11.4%	379	271	100	42	49	841	. N/A
52	Overall, how good a job do you feel is														
	being done by your immediate supervisor?														
		79.3%	51.9%	27.4%	11.5%	5.2%	3.9%	9.1%	449	222	92	42	31	836	N/A
53	In my organization, senior leaders generate														
	high levels of motivation and commitment														
	in the workforce.	29.1%	12.5%	16.6%	18.9%	18.2%	33.8%	52.0%	106	135	156	144	272	813	20
54	My organization's senior leaders maintain														
	high standards of honesty and integrity.														
		39.3%	16.2%	23.2%	19.5%	12.7%	28.5%	41.2%	131	180	150	98	227	786	46
55	Supervisors work well with employees of														
	different backgrounds.	73.2%	25.1%	48.2%	15.8%	5.9%	5.0%	10.9%	201	369	119	44	37	770	62
56	*Managers communicate the goals of the														
	organization.	62.4%	20.1%	42.3%	15.9%	9.9%	11.9%	21.8%	169	341	125	80	106	821	. 14

57	Managers review and evaluate the organization's progress toward meeting its goals and objectives.	62.8%	21.4%	41.4%	22.2%	8.0%	6.9%	15.0%	165	304	162	59	50	740	92
58	Managers promote communication among different work units (for example, about projects, goals, needed resources).														
		53.2%	18.9%	34.3%	21.0%	13.7%	12.1%	25.8%	155	269	166	107	91	788	45
59	Managers support collaboration across work units to accomplish work objectives.														
		58.4%	21.2%	37.2%	19.8%	10.7%	11.1%	21.8%	171	288	153	83	82	777	56
60	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?	CO 70/	27.40/	22.50/	46.50/	7.60/	c 20/	12.00/	202	252	126	50	4.5	705	4.1
61	I have a high level of respect for my	69.7%	37.1%	32.5%	16.5%	7.6%	6.2%	13.8%	302	252	126	59	46	785	41
01	organization's senior leaders.	43.6%	17.9%	25.7%	19.7%	15.3%	21.5%	36.7%	148	210	160	124	173	815	15
62	Senior leaders demonstrate support for Work/Life programs.	52.5%	21.9%	30.6%	24.8%	9.6%	13.0%	22.6%	168	220	178	68	97	731	98
63	*How satisfied are you with your involvement in decisions that affect your work?	48.5%	14.8%	33.7%	20.3%	21.4%	9.9%	31.3%	130	279	165	175	79	828	N/A
64	*How satisfied are you with the information you receive from management on what's going on in your organization?												-		,
		41.3%	11.8%	29.5%	19.3%	22.1%	17.3%	39.4%	104	240	155	178	151	828	N/A
65	*How satisfied are you with the recognition you receive for doing a good job?	55.1%	17.5%	37.6%	18.6%	16.1%	10.3%	26.3%	154	311	154	127	81	827	N/A
66	How satisfied are you with the policies and practices of your senior leaders?	33.170	17.5%	37.070	10.070	10.170	10.370	20.3%	154	211	154	127	81	027	IN/A
		31.8%	10.2%	21.6%	20.8%	22.2%	25.2%	47.4%	90	180	171	177	213	831	N/A

67	How satisfied are you with your opportunity to get a better job in your organization?	28.1%	8.6%	19.4%	28.6%	22.1%	21.2%	43.3%	76	166	232	180	168	822	N/A
68	How satisfied are you with the training you receive for your present job?														,
		42.6%	10.6%	31.9%	26.0%	19.8%	11.6%	31.4%	93	265	218	160	92	828	N/A
69	*Considering everything, how satisfied are you with your job?														
		64.1%	20.6%	43.5%	16.9%	12.2%	6.8%	19.0%	181	357	139	98	54	829	N/A
70	Considering everything, how satisfied are you with your pay?														
		57.8%	18.7%	39.1%	18.3%	15.1%	8.9%	23.9%	160	323	151	121	72	827	N/A
71	*Considering everything, how satisfied are you with your organization?														
		48.6%	13.3%	35.3%	21.4%	20.0%	10.0%	30.0%	115	292	171	163	80	821	N/A

72. Please select the response below that BEST describes your current teleworking schedule.	N	%	
I telework very infrequently, on an unscheduled or short-term basis	122	14.7%	
I telework, but only about 1 or 2 days per month	65	8.0%	
I telework 1 or 2 days per week	347	43.0%	
I telework 3 or 4 days per week	104	10.9%	
I telework every work day	35	4.4%	
I do not telework because I have to be physically present on the job	18	2.3%	
I do not telework because of technical issues that prevent me from teleworking	9	1.2%	
I do not telework because I did not receive approval to do so, even though I have the kind of job where I can telework	35	4.6%	
I do not telework because I choose not to telework	85	10.8%	
Total	820	100.0%	
73. How satisfied are you with the following Work/Life programs in your agency? Telework	N	Satisfaction %	All Response Options %
Very Satisfied	322	43.2%	39.9%
Satisfied	260	35.9%	32.2%
Neither Satisfied nor Dissatisfied	80	11.1%	9.9%
Dissatisfied	46	6.6%	5.7%
Very Dissatisfied	22	3.2%	2.7%
Item Response Total	730	100.0%	90.3%
I choose not to participate in these programs	45		5.6%
These programs are not available to me	31		3.8%
I am unaware of these programs	2		0.2%
Total	808	100.0%	100.0%
74. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules	N	Satisfaction %	All Response Options %
Very Satisfied	326	48.5%	40.3%
Satisfied	238	36.5%	29.5%
Neither Satisfied nor Dissatisfied	75	11.1%	9.3%
Dissatisfied	19	2.7%	2.4%
Very Dissatisfied	8	1.2%	1.0%
Item Response Total	666	100.0%	82.4%
I choose not to participate in these programs	110		13.6%
These programs are not available to me	26		3.2%
I am unaware of these programs	6		0.7%
Total	808	100.0%	100.0%
75. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs	N	Satisfaction %	All Response Options %
Very Satisfied	70	12.6%	8.5%
Satisfied	130	24.4%	15.9%
Neither Satisfied nor Dissatisfied	126	22.7%	15.4%
Dissatisfied	99	17.3%	12.1%
Very Dissatisfied	142	23.0%	17.3%
Item Response Total	567	100.0%	69.2%
I choose not to participate in these programs	57		7.0%
These programs are not available to me	159		19.4%
I am unaware of these programs	36		4.4%
Total	819	100.0%	100.0%
76. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program	N	Satisfaction %	All Response Options %
Very Satisfied	64	13.7%	7.8%
Satisfied	121	26.9%	14.8%
Neither Satisfied nor Dissatisfied	245	53.8%	30.0%
Dissatisfied	14	3.1%	1.7%
Very Dissatisfied	12	2.5%	1.5%
Item Response Total	456	100.0%	55.9%
I choose not to participate in these programs	265		32.5%
These programs are not available to me	11		1.3%
I am unaware of these programs	84		10.3%
Total	816	100.0%	100.0%
77. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs	N	Satisfaction %	All Response Options %
Very Satisfied	36	12.1%	4.4%
Satisfied	41	14.3%	5.0%
Neither Satisfied nor Dissatisfied	182	63.9%	22.2%
Dissatisfied	12	4.0%	1.5%
Very Dissatisfied	17	5.7%	2.1%
Item Response Total	288	100.0%	35.2%
I choose not to participate in these programs	208		25.4%
These programs are not available to me	166		20.3%
I am unaware of these programs	156		19.1%
Total	818	100.0%	100.0%
		C-ALC -	All Danie
78. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs	N	Satisfaction %	All Response Options %

#### Work Life-Telework

Very Satisfied	22	9.4%	2.7%
Satisfied	16	6.9%	2.0%
Neither Satisfied nor Dissatisfied	173	75.5%	21.2%
Dissatisfied	7	3.2%	0.9%
Very Dissatisfied	12	5.0%	1.5%
Item Response Total	230	100.0%	28.2%
I choose not to participate in these programs	189		23.2%
These programs are not available to me	137		16.8%
I am unaware of these programs	260		31.9%
Total	816	100.0%	100.0%

Percentages are weighted to represent the Agency's population.